



COUNCIL  
96th session  
Agenda item 12

C 96/12(a)  
10 March 2006  
Original: ENGLISH

## WORLD MARITIME UNIVERSITY

### (a) Report of the Board of Governors

#### Note by the Secretary-General

#### SUMMARY

<b><i>Executive summary:</i></b>	This annual report focuses on the University's operations in 2005. It highlights relevant aspects of WMU activities and development
<b><i>Action to be taken:</i></b>	Paragraph 7
<b><i>Related document:</i></b>	C 96/12(b)

1 In accordance with the Charter of the World Maritime University (WMU), the Board of Governors reports to the Council annually on the work of the University through the Secretary-General, in his capacity as the Chancellor of WMU. The Board's draft report, covering the 2005 calendar year, is provided at annex. It will be considered by the Board of Governors at its meeting on 1 June 2006 and any amendments thereto will be communicated to the Council by the Secretary-General in a verbal report.

2 The Secretary-General wishes to express appreciation to the members of the WMU Board of Governors for their help, support and guidance during 2005. They have played an important role in the University, enabling it to continue to be a global centre of excellence for advanced maritime education, training and research, and providing, through international co-operation, high quality services to the global maritime community.

3 To a great extent, the University is financed through annual voluntary contributions from a relatively small number of countries and organizations; and, in this regard, the Secretary-General, in addition to recognizing the contribution of them all, wishes to reiterate the Organization's gratitude to the Government of Sweden and the City of Malmö for their generous support and warm hospitality to the University and its students.

4 He further wishes to pay special tribute to the generosity of the Nippon Foundation and the Ocean Policy Research Foundation of Japan; the Government of Norway; the International Transport Workers' Federation; the Governments of Canada, Denmark, France, the Republic of Korea and the United Kingdom; and to Inmarsat Ltd. The Secretary-General also wishes to thank other donor governments and organizations, which provide contributions to the operational budget, student fellowships, visiting professors, field study opportunities and other donations.

For reasons of economy, this document is printed in a limited number. Delegates are kindly asked to bring their copies to meetings and not to request additional copies.

5 The year 2005 has also been successful. Significant achievements have included the diversification and strengthening of the academic programme, the expansion of WMU's global outreach programmes, a substantial increase in the student body and the strengthening of its financial base.

6 These developments have been underpinned by quality and independent external validation; institutional standards have been guaranteed by an effective system of both internal and external quality assurance.

**Action requested of the Council**

7 The Council is requested to take note of the annexed draft Annual Report of the World Maritime University for the 2005 calendar year (and any updating provided by the Secretary-General during the session) and to comment as it may deem appropriate.

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## ANNEX

### DRAFT REPORT OF THE BOARD OF GOVERNORS OF THE WORLD MARITIME UNIVERSITY TO THE COUNCIL

#### *Introduction*

1 This is the twenty-second Annual Report on the University, covering the 2005 calendar year.

2 It details the advances made in 2005, which build on, and extend, the work of the previous two decades. The World Maritime University is now seeing the results of strategies developed in previous years and of more recent responses to the international maritime and educational milieu.

3 The University's total academic output in terms of research, consultancy work and academic publications has increased considerably and this achievement has taken place against a background of quality assurance in all the University's activities.

#### *A Period of Change and Reform*

4 The University has changed substantially since the beginning of the new century, in response to emerging trends and changes in the international educational environment and the global maritime industry in which it operates.

5 During the period 2000 to 2005, WMU embarked on a comprehensive and ongoing process of reform, which greatly increased its academic profile and global role.

6 This process will continue under the "2005 – 2010 Strategic Plan", which charts the basic course of the University until the end of this decade.

7 The main external impetus to the academic reforms and development of WMU over the last five years have been two comprehensive institutional audits of the University by the leading European higher education authority, namely, the 1999 evaluation by the Association of European Universities (CRE) and the evaluation, in 2004, by its successor, the European University Association (EUA).

8 The 1999 CRE Report concluded that WMU had two options for its future development: namely, either to continue developing along the lines of its existing academic programme and global reach or to adopt a more radical approach whereby the University would significantly raise and expand its academic profile and widen its global role.

9 The 2004 EUA Report noted, with approval, WMU's decision to successfully embark on the latter option of progressive change.

10 These changes were set against emerging global trends and changes in higher education. Of particular relevance to WMU are:

- the increasing internationalization of academia (of academic staff, student populations and academic programmes);

- the drive for common global academic and professional standards (e.g., the move towards joint degree programmes and the transferability of academic credits and qualifications etc., within the European area and the aims of the International Association of Maritime Universities (IAMU) in the field of maritime education and training (MET));
- greater emphasis on entrepreneurial (business) activities by higher education institutions to generate income and enhance their financial sustainability;
- increasing international competition for students and financial resources and the increased mobility of students across national borders; and
- greater emphasis on quality and transparency in higher education.

11 In the world of maritime transportation, the most relevant emerging trends and changes since 2000 are:

- the focus on maritime security in the wake of 9/11;
- the growing need for periodic upgrading or refresher courses for professional staff; and
- the need for more intensive research on critical issues of maritime security and marine environmental protection.

12 WMU, with its international mandate and as a player in the increasingly competitive international market for advanced professional maritime education, must be capable of responding effectively to the new challenges and opportunities arising from these changes.

### ***Academic Changes and Capacity-Building***

13 During 2005, WMU has significantly raised and expanded its academic profile in advanced maritime education and research.

14 The MSc curriculum has been diversified and strengthened by the revision of certain subjects, specializations and electives, alongside the addition of new options.

15 WMU's global outreach programmes have expanded significantly. As detailed in the University's twenty-first report last year, March 2005 saw the first intakes to two new Master of Science programmes taught in China: the MSc in International Transport and Logistics (ITL) delivered in Shanghai, and the MSc in Maritime Safety and Environmental Management (MSEM) delivered in Dalian.

16 To date, the programmes have been successful. Student satisfaction levels, as indicated in their evaluation returns, are high. The WMU External Examiner, Professor Robert McCalla of St. Mary's University, Halifax, Canada, visited Shanghai in December 2005 to assess the programme and its conformity with the standards set in Malmö; and his report was overwhelmingly positive.

17 The Dalian programme in MSEM will be externally evaluated during 2006. However, its quality has already been noted by the Association of South East Asian Nations (ASEAN), which will provide a number of fellowships for candidates nominated by its member states in the 2006 intake.

18 In October 2005, the new distance-learning programme leading to a Postgraduate Diploma in Marine Insurance enrolled its first students with 23 maritime professionals from around the world. The programme has been designed and is taught by WMU resident staff and visiting professors and is conducted in association with Lloyd's Maritime Academy, which provides administrative and practical resources.

19 WMU's programme of short-term, non-degree Professional Development Courses (PDCs) has continued to thrive in 2005. Two-thirds of the PDCs were delivered at client locations in Egypt, Estonia, the Islamic Republic of Iran, Japan, Panama, Sweden, the United Arab Emirates and the United Kingdom.

20 As noted in previous reports, WMU introduced a joint PhD programme in International Maritime and Commercial Law with the University of Wales, Swansea in the United Kingdom. The first students enrolled in 2003 and the first graduation is expected in 2006/2007.

21 WMU offered its first doctoral programme in maritime administration with the publication of its academic handbook on the PhD course in Maritime Administration in October 2005. Recruitment for the programme began immediately, with the first doctoral students enrolling in 2006. Students will be given the opportunity to focus on the technical, legal or management aspects of maritime administration.

22 The University also started work on the design of a new maritime law programme at Master's level in collaboration with Lund University in Sweden. This programme is aimed at Swedish students and will be delivered at Lund University starting in 2006/2007.

### ***Research, Consultancy and Publications***

23 In 2005, the University further developed its work in the areas of research, consultancy and publication. The bi-annual "*WMU Journal of Maritime Affairs*" continues to thrive and 2005 also saw the publication of a number of important publications by WMU staff, including "*Places of Refuge for Ships: Emerging Environmental Concerns of a Maritime Custom*", edited by Professor Aldo Chircop and Professor Olof Lindén, which was published, as part of the series on ocean development, by Martinus Nijhoff Publishers.

24 Other important publications in 2005 included "*Maritime Security and MET*", a compilation of the proceedings of the IAMU's 6th Annual General Assembly and Conference, edited by Professor Detlef Nielsen and published by the WIT Press; the second edition of the popular "*Practical Teaching Skills for Maritime Instructors*", by Professor Darrell Fisher and Professor Peter Muirhead; and "*Contemporary Issues in Maritime Security*", edited by Maximo Q. Mejia Jr, both of which were published by WMU.

25 In 2005, the Government of France increased its annual contribution to WMU by one third, to be used for the establishment of a French Chair in Maritime Management, student fellowships and field studies. This Chair, in addition to the other six endowed Chairs at WMU (three funded by the Nippon Foundation and one each by the Government of Canada, INMARSAT and the International Transport Workers' Federation (ITF)) further enhanced the University's research capacity and levels of expertise.

### ***Special Events***

26 The University was delighted to welcome, in October 2005, the 6th Annual General Assembly and Conference of the International Association of Maritime Universities (IAMU). A total of 130 delegates from member institutions attended the conference on the theme of Maritime Security and MET. IAMU promotes a substantial research programme on various aspects of maritime transportation and education and around 50 presentations were made of the outcomes of various research activities, including international research collaboration.

27 The Conference attracted high-profile personalities from around the world, including Mr. Johan Fransson, Director of Maritime Safety at the Swedish Maritime Administration, and Admiral Eduardo Santos, President of the Maritime Academy of Asia and the Pacific in the Philippines.

28 The IAMU meeting was marked by the arrival in Malmö of the Russian Federation tall ship, **MIR**, which was sent by the Admiral Makarov State Maritime Academy of St Petersburg, Russian Federation. The residents of Malmö were delighted to be invited by WMU to visit the ship. Conference delegates also enjoyed a dinner at the Town Hall, hosted by the City of Malmö.

29 The fourth annual international maritime security symposium was held at WMU from 21 to 23 November 2005, with the theme of “New Regime for the Suppression of Unlawful Acts at Sea”. The symposium attracted 45 delegates from around the world, including 12 speakers, many of them WMU graduates. It was funded by the Swedish International Development Agency (SIDA) and the German Federal Ministry of Transport, Building and Housing. The Director of the Swedish Institute of International Affairs, Mr. Tomas Ries, delivered the keynote address on the new global security environment. Other eminent speakers included Mr. Jayant Abhyankar, the Deputy Director of the ICC-International Maritime Bureau; Mr. Kofi Mbiah, Vice-Chairman of IMO’s Legal Committee; and Professor Patricia Birnie of the Law Department of the London School of Economics who was the Founding Director of the IMO International Maritime Law Institute in Malta.

30 The University’s series of Special Lectures continued. The second Sheldon Kinney Lecture, established by the US Friends of WMU Inc., was delivered on 8 June by Dr. Donald Liu of the United States, an internationally renowned naval architect and former senior executive of ABS. The second of the Asian Maritime Lecture series, established and funded by the Singapore Maritime Forum, was also delivered in 2005 by Captain Wei Jiafu, the President and CEO of COSCO Group. World Maritime Day 2005 was marked by a special guest lecture on 30 September by M. Michel Aymeric, a senior French Government official, to highlight increased French support for the University (see paragraph 25).

### ***Student Enrolment and Fellowships***

31 The ratio of applications to vacancies at WMU continued to hold steady at around 3:1, thanks to the increased global visibility of the University. A total of 107 new students were enrolled, bringing the total full-time student body on the Malmö campus to 199 in 2005.

32 In addition, the University enrolled 83 students on its MSc programmes in China (44 at Shanghai and 39 at Dalian), boosting its total full-time student body in all three campuses to 282 in 2005 which is the highest annual figure in the history of WMU. In addition, the University enrolled over 300 students on short-term, non-degree Professional Development Courses and on the new distance-learning postgraduate diploma programme.

33 In 2005, 78 new fellowships for the Malmö programme were given by donors. The University would like to express its deep gratitude to major fellowship donors, such as the Ocean Policy Research Foundation of Japan, the Governments of Canada, France, Norway, the Republic of Korea and the United Kingdom and ITF.

34 A quarter of the funding for new students on the Malmö campus in 2005 was provided by the students' government, employer or from private resources, which is a significant increase from the previous years' achievement of about 10%. As all entrants to the programmes in China were self-funded, over half of the new full-time students in 2005 were self-funded, which is another milestone during the year for the University.

### ***Graduation 2005***

35 On Sunday, 9 October, a total of 104 students from 45 different countries received their postgraduate degrees from WMU's Chancellor, Mr Efthimios Mitropoulos, Secretary-General of the International Maritime Organization. The Guest of Honour at the graduation ceremony was Mr. Andrew Sukawaty, Chairman and CEO of INMARSAT. The ceremony was attended by some 1,400 guests from around the world.

36 A high point of the ceremony was the presentation of two honorary doctorates: to Ambassador Anders Forsse of Sweden, formerly the Director-General of SIDA, and to Dr. Gamal El-Din Mokhtar, of Egypt, who is the President of the Arab Academy of Science, Technology and Maritime Transport. The awards marked the outstanding global contribution made by both Honorary Doctors of Science and also the particular support that each had given to the growth and development of WMU.

37 As in previous years, special prizes were awarded to members of the graduating class. The Chancellor's Medal for Academic Excellence was awarded to Mr. Michael Ekow Manuel of Ghana and the C.P. Srivastava Award for International Fellowship was presented to Mr. Mostafa Zaredoost of the Islamic Republic of Iran. Mr. Thien Le Duc of Viet Nam won the Informa Prize for the best dissertation. Two degrees were awarded with distinction: to Michael Ekow Manuel of Ghana and to Sebhatu Alemu Ambaye of Ethiopia.

38 The students graduating in 2005 bring the total of WMU graduates to 2,061 from 145 countries around the world. (Graduation statistics are shown in Attachment 1.)

39 At Graduation, the newly elected officers of the WMU Student Council also took office. Mr. Fan Zhongzhou of the People's Republic of China is the President of the Student Council and will also serve as a member of the Board of Governors, working alongside his colleagues Mr. Anish Hebbar of India (Vice-President), Ms. Jemilat Jawulaa of Ghana (Secretary), and Mr. Ahmed Sayed of Bangladesh (Treasurer).

### ***Financial Matters***

40 Attachments 2, 3, 4 and 5 to this annex provide the unaudited figures for the income and financial outcome of the University's 2005 budget, as well as the status of the Trust and Special Funds of WMU. As usual, these figures are subject to verification and possible adjustment by the external financial audit, which was not completed at the time of the preparation of this document.

41 The income and expenditure projections in the approved budget for 2005 were US\$8,922,000 and US\$8,828,000 respectively. The actual figures for 2005 were US\$8,902,000 in income and US\$8,450,000 in expenditure. Thus, the actual income in 2005 was in line with the original budget estimate, whereas the expenditure was lower because of various savings achieved during the year (see Attachments 2 and 4).

42 The contributions from the external donors of the University are listed in Attachments 2 and 3 to this annex. The budget contributions towards the operating expenditures of WMU are listed in Attachment 2 and Attachment 3, table A. The contributions for student fellowships by third-party donors are listed in Attachment 3, table B.

43 During 2005 the University also received various contributions for designated special purposes other than its regular operating expenses or student fellowship funding. The Nippon Foundation provided US\$148,000 for the staging of the 6th Annual General Assembly of the IAMU in October.

44 Likewise, the Swedish International Development Agency (SIDA) and the German Ministry of Transport donated US\$60,000 and US\$15,000 respectively to finance an international symposium on maritime security with delegates from all parts of the world. Furthermore, SIDA also donated US\$124,000 for the establishment of a maritime law programme in collaboration with Lund University of Sweden and another US\$124,000 for a special fund to promote the enrolment of Swedish students at WMU.

45 Attachment 4 to this annex summarizes the financial outcome or performance of the University during the 2005 calendar year, while Attachment 5 documents the changes in the different Trust and Special Funds not included in the regular budget. Altogether, these figures provide testimony of the sound financial management and continued progress of the University.

46 As emphasized in the Secretary-General's Note to this Report, the University is immensely grateful to its host country, Sweden, and the City of Malmö, and to all its donors without whose invaluable financial assistance WMU could not exist and provide its service to the global maritime community.

### ***Staff***

47 The University was delighted to welcome LCDR Andrew Wood as Research Associate in July 2005, on secondment from the United States Coast Guard.

48 The University was also pleased to continue to welcome a distinguished roster of Visiting Professors throughout the year. The Visiting Professors, all internationally renowned experts in their fields, provide an essential input to the University's academic programme. (A list of Visiting Professors is shown in Attachment 6.)

### ***Justice Richard E. Cooper***

49 The Board of Governors, staff and students of the University were deeply saddened by the unexpected news of the premature death in March 2005 of Justice Richard E. Cooper, one of Australia's most distinguished jurists and a WMU Governor since 1999.



50 Justice Cooper was a Judge of the Federal Court of Australia and a former Judge of the Supreme Court of Queensland. He was a renowned expert in maritime law and occupied various high-profile positions, including that of President of the Maritime Law Association of Australia. Justice Cooper also made significant contributions to maritime law and education in Australia and internationally and was a very active member of the Board of Governors, being a significant contributor to the academic development of WMU over the last six years.

51 In a permanent tribute to Justice Cooper, as befits his status as one of WMU's most distinguished Governors, the University has established the Richard E. Cooper Fellowship, tenable from 2006 by an outstanding applicant to the Master of Science programme in Malmö.

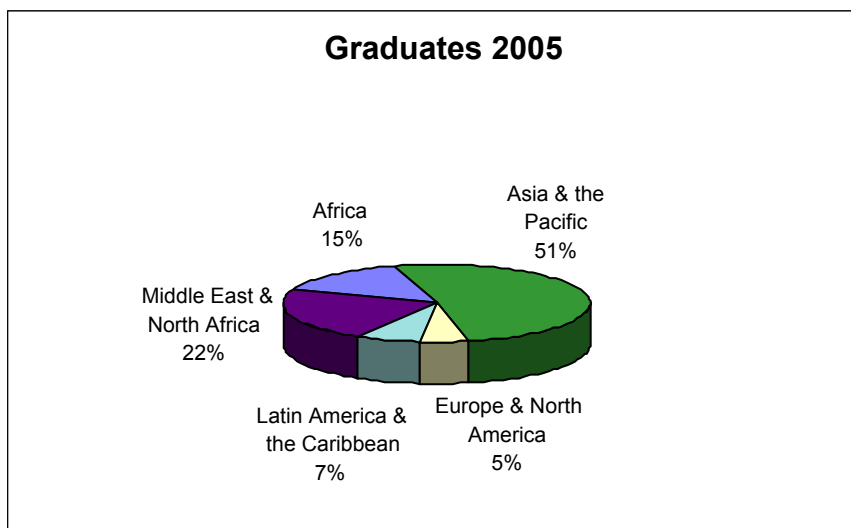
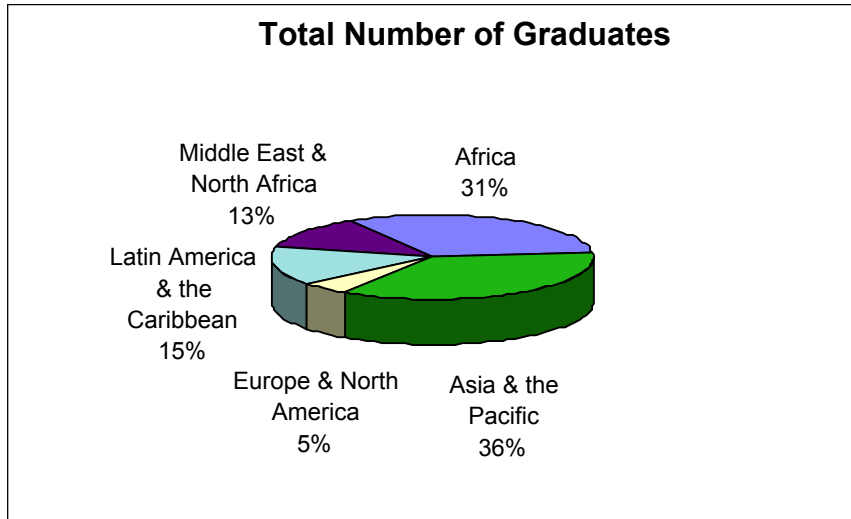
### ***Governance***

52 The twenty-third session of the Board of Governors was held on 9 June 2005 in Malmö. The Executive Council of the Board of Governors met at the IMO headquarters in London on 5 April and 5 December 2005. (The list of the members of the Board of Governors is contained in Attachment 7.)

**ATTACHMENT 1**

**WMU GRADUATES 1985 – 2005**

<b>Region of origin</b>	<b>Total number of graduates</b>	<b>2005 graduates</b>
Africa	647	15
Asia & the Pacific	743	51
Europe & North America	105	5
Latin America & the Caribbean	300	7
Middle East & North Africa	266	22
<i>Totals</i>	<i>2,061</i>	<i>100</i>



*ORIGINS OF WMU GRADUATES 1983-2005*

Albania	Grenada	Qatar
Algeria	Guatemala	Republic of Congo
Angola	Guinea	Republic of Korea
Antigua and Barbuda	Guinea Bissau	Romania
Argentina	Guyana	Russian Federation
Azerbaijan	Haiti	St. Kitts & Nevis
Bahamas	Honduras	St. Lucia
Bahrain	India	St. Vincent & the Grenadines
Bangladesh	Indonesia	Samoa
Barbados	Iran, Islamic Republic of	São Tomé & Príncipe
Benin	Jamaica	Saudi Arabia
Bolivia	Japan	Senegal
Brazil	Jordan	Seychelles
Brunei Darussalam	Kenya	Sierra Leone
Bulgaria	Kiribati	Singapore
Burkina Faso	Kuwait	Slovakia
Burundi	Latvia	Slovenia
Cambodia	Lebanon	Solomon Islands
Cameroon	Liberia	Somalia
Canada	Libyan Arab Jamahiriya	South Africa
Cape Verde	Lithuania	Spain
Cayman Islands	Madagascar	Sri Lanka
Chile	Malawi	Sudan
China	Malaysia	Sweden
Colombia	Maldives	Thailand
Cook Islands	Malta	Togo
Costa Rica	Marshall Islands	Tonga
Côte d'Ivoire	Mauritania	Trinidad & Tobago
Croatia	Mauritius	Tunisia
Cuba	Mexico	Turkey
Cyprus	Micronesia (Federated States of)	Tuvalu
Democratic People's Republic of Korea	Mongolia	Uganda
Democratic Republic of the Congo	Morocco	Ukraine
Djibouti	Mozambique	Union of Comoros
Dominican Republic	Myanmar	United Arab Emirates
Ecuador	Namibia	United Republic of Tanzania
Egypt	Nepal	United States
El Salvador	Nicaragua	Uruguay
Equatorial Guinea	Niger	Vanuatu
Eritrea	Nigeria	Venezuela
Estonia	Oman	Viet Nam
Ethiopia	Pakistan	Yemen
Fiji	Panama	Zambia
Gabon	Papua New Guinea	Zimbabwe
Gambia	Paraguay	
Georgia	Peru	Gibraltar (United Kingdom)
Ghana	Philippines	Hong Kong, China
Greece	Poland	Macao, China
	Portugal	Netherlands Antilles (Netherlands)

*TOTAL NUMBER OF COUNTRIES/TERRITORIES: 145*

**ATTACHMENT 2**

**UNAUDITED STATEMENT OF INCOME FOR THE YEAR  
ENDED 31 DECEMBER 2005**

(US dollars '000)

<b>INCOME CATEGORY</b>	<b>BUDGET</b>	<b>OUTCOME</b>
<b>A. BUDGET CONTRIBUTIONS</b>		
Government of Sweden	2,905	2,905
Nippon Foundation, Japan	300	294
Government of France	117	157
Inmarsat Ltd.	100	100
Government of Canada	100	65 <sup>(1)</sup>
Int. Transport Workers' Federation (ITF)	85	107
Government of Denmark	65	67
Government of Norway	0	113
Others <sup>(2)</sup>	200	90
<b>TOTAL BUDGET CONTRIBUTIONS</b>	<b>3,872</b>	<b>3,898</b>
<b>B. FELLOWSHIP INCOME</b> <sup>(3)</sup>	4,235	4,124
<b>C. INTEREST EARNINGS</b>	115	147
<b>D. MISCELLANEOUS INCOME</b>	700	733
<b>GRAND TOTAL INCOME</b>	<b>8,922</b>	<b>8,902</b>

NOTE: (1) The annual budget contributions from the Nippon Foundation (US\$300,000 for 3 professorial Chairs) and Canada (US\$100,000 for 1 professorial Chair) are held in Trust Funds (see Attachment 5). The figures in this table reflect only the projected and actual drawn on those Trust Funds in a given calendar year whereas the year-end balances of the contribution remain in the Trust Funds.

(2) See Attachment 3, Table A.

(3) See Attachment 3, Table B.

**ATTACHMENT 3**

(US dollars)

<b>A. 2005 BUDGET CONTRIBUTION: OTHERS</b>	
1. Ocean Policy Research Foundation, Japan	60,431
2. Government of Thailand	12,309
3. City of Malmö	10,165
4. Government of Cyprus	6,278
5. Miscellaneous	817
<b>TOTAL "OTHERS"</b>	<b>90,000</b>
<b>B. 2005 FELLOWSHIP INCOME: THIRD-PARTY DONORS</b>	
1. Ocean Policy Research Foundation, Japan	1,252,000
2. Government of Norway	586,000
3. IMO Global Programme	315,000
4. International Transport Workers' Federation	288,000
5. WMU	261,000
6. Government of the Republic of Korea	208,000
7. Government of the United Kingdom	173,000
8. Government of Canada (CIDA)	143,000
9. Wallenius Lines AB, Sweden	25,000
10. World Nuclear Transport Institute	25,000
11. GAZ Transport / TECHNIGAZ	25,000
12. NORAD	23,000
13. American Bureau of Shipping	12,000
<b>TOTAL THIRD-PARTY DONORS</b> (81% of total fellowship funding)	<b>3,336,000</b>

**ATTACHMENT 4**

**FINANCIAL OUTCOME 2005**  
 (US dollars '000)

	<b>2005 BUDGET</b>	<b>2005 OUTCOME</b>
<b>A. INCOME</b>		
Budget Contributions	3,872	3,898
Fellowship Income	4,235	4,124
Interest Earnings	115	147
Miscellaneous Income	700	733
<b>TOTAL INCOME</b>	<b>8,922</b>	<b>8,902</b>
<b>B. EXPENDITURE</b>		
Personnel Costs	3,779	3,723
Student Costs	3,335	3,006
Academic Operating & Admin. Costs	1,714	1,721
<b>TOTAL EXPENDITURE</b>	<b>8,828</b>	<b>8,450</b>
<b>C. SURPLUS/SHORTFALL</b>	<b>+ 94</b>	<b>+ 452</b>

NOTE: The 2005 Financial Outcome has not yet been audited.

**ATTACHMENT 5**

**TRUST FUNDS AND SPECIAL FUNDS  
2004 AND 2005  
(in US dollars)**

<b>SOURCE</b>	<b>Balance 31-12-2004</b>	<b>Balance 31-12-2005</b>
<b><u>TRUST FUNDS</u></b>		
1. Patt Manfield	222,617	227,402
2. Alumni Fellowship Fund	6,014	7,137
3. ITF Seafarers' Trust	384,371	286,441
4. Nippon Foundation, Japan	230,162	259,346
5. Fisheries & Oceans, Canada	18,616	45,889
6. Sheldon Kinney Lecture Series	5,340	5,334
7. Asian Maritime Lecture Series	18,616	5,603
8. Govt of China (computers)	100,000	88,000
9. SIDA: Law Programme Initiative	297,868	425,442
10. French Friends of WMU	501	90
11. SMU/Shanghai Programme	0	123,880
12. DMU/Dalian Programme	0	121,946
13. C.P. Srivastava Fund	0	8,897
<b><u>SPECIAL FUNDS</u></b>		
14. IMO: Distance Learning	4,435	0
<b>EU projects</b>		
15. EU: METNET	7,569	0
16. EU: ECOPORT	54,491	38,351
17. EU: MTCP	171,182	121,094
18. EU: MARNIS	0	53,553
19. EU: TRANSMAP	0	33,529
20. WMU: R&D Fund	114,372	110,043
<b>TOTAL FUNDS</b>	<b>1,636,154</b>	<b>1,961,977</b>

NOTE: The 2005 figures have not yet been audited.

## ATTACHMENT 6

### VISITING PROFESSORS who taught the class of 2005

<b>Name</b>	<b>Position</b>	<b>Institute / Organization</b>	<b>Country</b>
Abhyankar, J	Deputy Director	International Maritime Bureau	United Kingdom
Addico, M	Secretary General	Ministerial Conference for West African States on Maritime Transport	Côte d'Ivoire
Andersson, B	Sen. Tonnage Survey Manager	Swedish Maritime Administration	Sweden
Andersson, L	Manager	CAS Survey	Sweden
Andersson, M	Director	Swedish Maritime Administration	Sweden
Andersson, W	Marketing Director	JOTUN	Sweden
André, C	Project Manager	Munters	Sweden
Angas, G	Marine Services Executive	VT Marine Services	United Kingdom
Barchue, L	Head, Member State Audit & Internal Oversight Section	International Maritime Organization (IMO)	
Berking, B	Professor	Institute of Ship Operation, Maritime Transport and Simulation (ISSUS)	Germany
Beth, H-L	Chief Executive Officer (ret)	Port of Hamburg, Marketing & Public Relations	Germany
Bieschke, M	Transport Engineer	HPC Hamburg Port Consulting GmbH	Germany
Bisgaard, E	Manager Booking & Operations	Uniship Shipping Agencies Ltd	Denmark
Broby Hansen, H	Director Global Sales	A.P.Møller A/S	Denmark
Bruzelius, C	Managing Director	Nordölink Management AB	Sweden
Canamero, C	Sr Economic Affairs Officer	United Nations Conference on Trade & Development (UNCTAD)	Switzerland
Chowdhury, F	Deputy Director for Maritime Affairs	Bahamas Maritime Authority	Bahamas
Coleman, R	Former Director General for Transport	European Commission	United Kingdom
Crook, G	Main Officer in Port Department	United Nations Conference on Trade & Development (UNCTAD)	Switzerland
Cross, S	Director	Maritime Institute "Willem Barentsz"	Denmark
Cushing, C	President	CR Cushing & Co Inc	United States
Dahlberg, C	Managing Director	Stena RoRo AB	Sweden
De Heer, R	Senior Lecturer	Hydraulic Engineering Institute for Water Education UNCESCO (IHE)	Netherlands
De Rose, J	Permanent Rep to International Maritime Organization	International Association of Classification Societies Ltd. IACS	United Kingdom



Doumbia-Henry, C	Director, Sectoral Activities Dept.	International Labour Office	Switzerland
Du, D	Senior Deputy Director	International Maritime Organization (IMO)	
Fach, K	Head of Advanced Engineering	Germanischer Lloyd AG	Germany
Faghfour, M	Head, Legal Unit/SITE	United Nations Conference on Trade & Development (UNCTAD)	Switzerland
Fisher, D	Deputy Director	Science & Mathematics Education Centre, Curtin University of Technology	Australia
Fox, U	CEO	German Maritime Rescue Coordination Centre	Germany
Francou, B	Professor		France
Fransson, J	Director, Maritime Safety	Swedish Maritime Administration	Sweden
Freudentahl, U	Area Manager Baltic Region	Det Norske Veritas	Sweden
Frisk, J	Sen. Tonnage Survey	Swedish Maritime Administration	Sweden
Fuglesang, K	Assistant Director	Intertanko	Norway
Gauci, G	Lecturer	Law Department, University of Wales, Swansea	United Kingdom
Glodt, M	Commissioner of Maritime Affairs	Commissariat aux Affaires Maritimes	Luxembourg
Gorton, S	Environmental Expert	Wallenius Marine	Sweden
Grey, M	Columnist	Lloyd's List	United Kingdom
Grönhult, J	Maritime Marketing Manager	Det Norske Veritas	Sweden
Grube, P	Marketing Director	The Baltic and International Maritime Council	Denmark
Gutteridge, D	Marine Quality Manager / Chairman	Lloyds Register / IACS Quality Committee	United Kingdom
Haag, F	Doctor	University of Uppsala	Sweden
Halvardsson, C	Purchasing Manager	Volvo Logistics UK Ltd	United Kingdom
Harrison, P	Senior Research Fellow (Oceans)	National Research Council of Canada	Canada
Hildebrand, L	Chief of Sustainable Communities	Department of the Environment	Canada
Hillenius, P	Shipbroker	Göteborg Chartering AB	Sweden
Hindborg, H	Quality Coordinator	Danish Maritime Authority HQ	Denmark
Holder, L	President	Videotel UK	United Kingdom
Holmgren, K	Head of Division for Planning and Development	Customs, Malmö	Sweden
Holst, P	Manager, Security and International	The Baltic and International Maritime Council	Denmark
Horrocks, C	Secretary General	International Chamber of Shipping / International Shipping Federation	United Kingdom

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Jansson, H	Traffic Manager Seafreight	Tetra Laval Group Transport & Travel	Sweden
Jenisch, U	Professor	Walther-Schucking-Institute of International Law, Christian-Albrechts University	Germany
Jessing, P	Secretary General	Secretary of Institute of Shipping Analysis	Sweden
Johansson, B	City Planner	Malmö City	Sweden
Kaspersen, O	Manager CENA & MMSO	Lloyds Register Marine Management Nordic Service	Denmark
Kaufmann, J	Director	Federal Bureau of Maritime Casualty Investigation	Germany
Kinney, G	Senior Advisor	Lockheed Martin	United States
Kristensen, B	General Manager Container	Copenhagen Malmö Port AB	Denmark
Kruse, J-L	Senior Vice President Shipping	HSH Nordbank AG	Germany
Larsson, L-E	Senior Ship Surveyor	Swedish Maritime Administration	Sweden
Lindh, C	Director of Underwriting	The Swedish Club	Sweden
Listewnik, J	Professor	Szczecin Maritime University	Poland
Liu, D	Former ABS Executive Vice President & Chief Technology Officer	ABS	United States
Lombardo, G	Assistant Academic Dean	United States Merchant Marine Academy (USMMA)	United States
Malia, G	Attorney of Law	Council Law Office of Gerald A. Malia	United States
Malhotra, N	Deputy Director General of Shipping	Directorate General of Shipping	India
Manolis, M	PhD (Candidate) Department of Law	University of Wales, Swansea	United Kingdom
Martin, K		IUCN, Geneva	Switzerland
May, M	Senior Psychologist	Danish Maritime Institute (DMI)	Denmark
Melchior, C	Director General	European Centre for Maritime Transport	Denmark
Middleton, R	UK Secretary of State Representative (SOSREP)	Maritime & Coastguard Agency	United Kingdom
Mitsatsos, D	Director General	HELMEPA	Greece
Mortensen, N	Head of Department, Marine	The Baltic and International Maritime Council	Denmark
Morter, P	Senior Project Manager	Transas Telematics	United Kingdom

Mouzouropoulos, A	Director General	International Merchant Marine Registry of Belize	Belize
Muirhead, P	Adjunct Professor WMU	Former Professor, Maritime Education and Training 1993-2004	Australia
Muller, G	Professor	US Merchant Marine Academy, Marine Transportation Department	United States
Nordseth, A	Director	Danish Maritime Institute (DMI)	Denmark
Nörsgaard, G	Manager Strategy and Development	Copenhagen Malmö Port AB	Denmark
Orthlieb, M	Chief-Trade Facilitation Section	United Nations Conference on Trade & Development (UNCTAD)	Switzerland
Papaioannou, M	Scientist	HELMEPA	Greece
Petersen, S	Marketing Co-ordinator	Copenhagen Malmö Port AB	Denmark
Petersson, M		Region Skåne	Sweden
Petrov, A	Senior Deputy Director	International Maritime Organization (IMO), Maritime Safety Division	
Pettersson, L	Deputy Managing Director	Copenhagen Malmö Port AB	Sweden
Pritchard, B	Professor	Rijeka College of Maritime Studies	Croatia
Ramberg, K	Manager	Confederation of Swedish Enterprise, Stockholm	Sweden
Raposo, R	President	Technical Commission of the International Shipping Register of Madeira	Portugal
Rasmussen, J	Chief Ship Surveyor	Danish Maritime Authority HQ	Denmark
Regelink, H	Professor	Maritime Simulation Rotterdam	Netherlands
Richardson, D	Marketing Manager	Terminal West AB	Sweden
Ringstad, R	Managing Director	Seagull	Norway
Rosenkranz, R	Dep. Director	Ministry of Agriculture	Sweden
Sandevärn, A	Managing Director	JA Sandevärn & Son AB Shipping Consultants	Sweden
Sandström, A	Marketing Analyst	Lauritzen Cool	Sweden
Sarenius, D	Senior Surveyor	Swedish Maritime Administration	Sweden
Sawyer, C	Principle Registrar	Barbados Maritime, Central Ship Registry	Barbados
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Trenkner, P	Professor	Hochschule Wismar-Fachbereich Seefahrt	Germany
Triantafyllou, C	Assistant to the Director General	HELMEPA	Greece
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Wei, J	Executive President & CEO	COSCO Group	China
Whitlow, J	Secretary, Seafarers Section	International Transport Workers' Federation	United Kingdom
Wortham, C	Manager	Inmarsat Ltd	United Kingdom
Young, C	Senior Legal Officer	International Maritime Organization (IMO)	
Yu , S	President	Shanghai Maritime University	China
Yuan, J	Senior Researcher	Lund University	Sweden

## ATTACHMENT 7

### WORLD MARITIME UNIVERSITY MEMBERS OF THE BOARD OF GOVERNORS (during calendar year ending 31 December 2005)

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Alternate Permanent Representative of the  
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Federal Ministry of Transport  
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International Maritime Industries Forum

Professor Philippe DELEBECQUE  
University of Paris  
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Mr. Ahmad DONYAMALI  
Deputy Minister for Roads and Transportation and  
Managing Director, Ports and Shipping Organization  
Islamic Republic of Iran

Mr. Peter ESCHERICH  
Deputy Head of Section  
Department of Civil Aviation, Aerospace and Shipping  
Federal Ministry of Transport, Building and Housing  
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Mr. FAN Zhongzhou  
President  
WMU Student Council  
Sweden

Captain Patricio GOYES  
Defense and Naval Attaché  
Representative of Ecuador to the IMO  
Ecuador

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Professor Emeritus of KUMM  
University Auditor of Kyoto University Permanent  
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Director of the Safety Management Bureau  
Ministry of Maritime Affairs and Fisheries  
Republic of Korea

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Ministry of Shipping  
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Director General of Land and Marine Transport  
Ministry of Transport  
Lebanon

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Jordan Academy for Maritime Studies  
Jordan

Mr. Brian MULLAN  
Director, Customer Services and Operations  
International Maritime Satellite Organization  
Inmarsat Ltd.

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Permanent Representative of Uruguay  
to the IMO  
Uruguay

Capitán de Navío Guillermo RANGEL Jolley  
Permanent Representative of Venezuela  
to the IMO  
Venezuela

Captain Luis Fernando RESANO  
Alternate Permanent Representative of Brazil  
to the IMO  
Brazil

Captain Eduardo Castro RIVAS  
Maritime Adviser  
Alternate Permanent Representative of the  
Republic of Argentina to the IMO  
Argentina

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Communications and Transportation Counsellor  
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Second Vice President and Administrator  
Panama Maritime Authority  
Republic of Panamá

Captain Anwar SHAH  
Additional Secretary & Director General  
Ministry of Ports and Shipping  
Pakistan

Mr. J.C.S. HORROCKS  
Secretary-General  
International Chamber of Shipping and  
International Shipping Federation

Mr. Paavo WIHURI  
Director of Maritime Safety  
Finnish Maritime Administration  
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Mr. D.T. JOSEPH  
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Arab Academy for Science, Technology and  
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to the IMO  
Russian Federation

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Maritime Adviser  
Permanent Representative of Chile to the IMO  
Chile

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Comité Maritime International (CMI)  
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Federation of ASEAN Shipowners' Associations (FASA)

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of the Graduate School  
The State University of New York (SUNY) at Buffalo  
United States

Captain Walter Vera TUDELA de la Gala  
Permanent Representative of Peru to the IMO  
Peru

Professor WANG Zuwen  
President  
Dalian Maritime University  
People's Republic of China

Captain (HCG) Demetrios VASILAKIS  
Director  
Ministry of Merchant Marine  
Greece

Mr. Jon WHITLOW  
Secretary, Seafarers' Section  
International Transport Workers' Federation (ITF)

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Counsellor (Transport)  
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Maritime and Coast Guard Agency  
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Chairman, Marine Environment Protection Committee, IMO

Mr. Ben OWUSU-MENSAH  
Chairman, Technical Co-operation Committee

Mr. Mark MALLOCH BROWN  
Administrator, UNDP

Mr. Koichiro MATSUURA  
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H.E. Mr. Don MCKINNON  
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Mr. Rubens RICUPERO  
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Mr. Juan SOMAVIA  
Director-General, ILO

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