

AD HOC COUNCIL WORKING GROUP ON THE
ORGANIZATION'S STRATEGIC PLAN
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LIST OF PARTICIPANTS

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Mrs. Juliana Garcia, Administrative Assistant

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Representative

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Representative

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Mrs. Ellen Mucke, Technical Officer, Brazilian Permanent Representation to IMO

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Head of Delegation

Representative

Ms. Helle Knudsen, Special Adviser to IMO, Danish Maritime Authority

FRANCE

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Head of Delegation

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NIGERIA (Continued)

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Mr. Shaun Rogers, IMO and Host Government Coordinator, Maritime and Coastguard Agency (MCA)

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