

COUNCIL
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Agenda item 3

C 118/3
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STRATEGY, PLANNING AND REFORM

ALIGNMENT OF OUTPUTS TO THE NEW STRATEGIC PLAN

Submitted by the Secretary-General

SUMMARY

Executive summary: This document provides information on the process to align the Organization's outputs for 2018-2019 to the new Strategic Plan for the 2018-2023 period

Strategic direction: 4

High-level action: 4.0.3

Output: 4.0.3.1

Action to be taken: Paragraph 9

Related documents: C 117/D and annex to C 117/WP.3

Introduction

1 Following its decision to redevelop the Organization's Strategic Plan, the Council, at its 117th session, approved the Strategic Directions, the overarching principles and the Vision Statement along with the unchanged Mission Statement to be included in the Strategic Plan for the 2018-2023 period (see C 117/D and annex to C 117/WP.3).

2 As the next steps in the development of the Strategic Plan, the Council requested the Secretary-General to prepare:

- .1 a draft of the alignment of the outputs to the new strategic framework for the sub-committees' and committees' consideration;
- .2 proposals for Performance Indicators for consideration at C 118; and
- .3 a draft proposal for an adjusted document on the *Application of the Strategic Plan and the High-level Action Plan* (currently set out in A.1099(29)) to apply to the new strategic framework for consideration at C 118.

The new Strategic Plan

3 As the Council is aware, the new Strategic Plan, expected to be adopted at A 30, will be fundamentally different from the current Strategic Plan in a number of areas. The Council has decided that the new Strategic Plan will in principle be fixed over a six-year period, and the Strategic Directions will be focused in a few areas (seven Strategic Directions were approved by C 117). As such, the new Strategic Directions in the Strategic Plan will not cover all areas of work of the Organization, as the current Strategic Plan does.

4 In the future, the Strategic Plan will be completely redeveloped every six years in order to take into account changing challenges from emerging trends and developments. However, in order to ensure the Organization remains flexible and able to respond to changing priorities and issues, the Strategic Plan's continued appropriateness will be considered on a biennial basis and revised, if necessary.

5 The focused design of the new Strategic Plan entails that not all outputs currently on the High-level Action Plan will be aligned to a strategic direction. The new design of the Strategic Plan does not change the work carried out in the IMO organs, and in line with the decision of C 114 all outputs will be listed in one place, and those identified as strategic will be clearly highlighted on that list. This will ensure that all organs will still be able to review and consider their workload throughout the biennium.

Aligned outputs

6 In accordance with the instructions by the Council, the Secretariat has realigned the outputs to the new Strategic Framework. The relevant outputs will be presented throughout the course of 2017 to FAL 41, LEG 104, MSC 98, MEPC 71 and TCC 67.

7 While FAL 41, LEG 104 and MSC 98 will be reporting to C 118 in the usual way, MEPC 71 and TCC 67 will be reporting to C/ES.29 due to the proximity of these meetings to C 118. However, in order for the Council to be able to review all the components of the new Strategic Plan during its 118th session, the Secretariat will compile the outcome of MEPC 71 and TCC 67 on their aligned outputs and present the complete list of outputs for the 2018-2019 biennium to that session of the Council.

8 The list of outputs will be submitted to the Council as an addendum to this document.

Action requested of the Council

9 The Council is requested to note the information contained in this document.