

Working Group on the Development of a New  
Strategic Framework  
2nd session  
Agenda item 2

SF-WG 2/2/1  
26 May 2016  
ENGLISH ONLY

**CONSIDERATION AND FURTHER DEVELOPMENT OF THE TRENDS,  
DEVELOPMENTS AND CHALLENGES**

**Note by the External Consultant**

**SUMMARY**

<i>Executive summary:</i>	This document presents recommendations and guidance from the external strategic planning consultant to facilitate the discussion of the Working Group
<i>Strategic direction:</i>	4
<i>High-level action:</i>	4.0.3
<i>Output:</i>	4.0.3.1
<i>Action to be taken:</i>	Paragraph 11
<i>Related documents:</i>	C 116/4/1; C 114/D and C 114/3/2

**Introduction**

- 1 The Working Group on the Development of a new Strategic Framework (hereinafter referred to as the Working Group) will meet from 29 June – 1 July 2016.
- 2 This document presents some recommendations and suggestions from the external strategic planning consultant, Michael Brazukas, on how the Working Group could consider its work and achieve the needed outputs.
- 3 As stated in paragraph 3.6 of C 114/D, "the Council agreed that the filtering and selection of relevant issues were the sole responsibility of the Member States".
- 4 Therefore, it is imperative that the Working Group focus on effectively performing its role to filter and select the relevant issues. There is a risk that if no clear identification or agreement on the relevant issues reflected in the trends, development and challenges (TDCs) document (C 116/4/1) emerge, it could jeopardize the subsequent development of the strategic directions.

**Working Group task**

5 The overall task for SF-WG 2 is to focus specifically on TDCs document, which represents the first step in the development of the new IMO strategic framework. This step will enable IMO to define its vision statement and strategic directions in the subsequent work to occur after C 116.

6 There are two clear tasks for SF-WG 2. First, the Working Group needs to ensure that the draft TDCs are complete and accurate, based on the submissions from Member States, IGOs and NGOs in consultative status. Second, the relative importance of the various developments, within the TDCs, need to be identified to help refine, filter and select which developments should most directly impact the subsequent strategy.

**Working Group recommendations**

7 To address the first task for SF-WG 2, the Working Group should discuss the overall content of the document. It is imperative that all participants voice any views relevant to accuracy and completeness, to ensure edits can be captured in the report being submitted to C 116.

8 To address the second task for SF-WG 2, it is critical that Member States clarify their views on the relative importance of the various developments in the TDCs document. Specifically, it is recommended that each delegation voice which developments are more important – but within the following context questions:

- Does the development fit with the IMO mission areas? If so, how?
- Does the development significantly impact the Member States? If so, how?
- Is the development likely to occur in the next six-year period? If so, when?
- If IMO were to address the development, would it be able to make a significant difference? If so, how?

9 For the benefit of the efficiency and effectiveness of SF-WG 2, it is recommended that discussions avoid delving into specific solutions that indicate potential strategic directions and/or outputs.

10 Should such comments and discussions delve too deeply into specific actions and how-to scenarios, the chairman of the Working Group may record these for consideration at later sessions. The conversation must remain at the proper level to ensure the overall trends and developments are assessed, clarified, and focused. The outputs of this discussion will help to guide the subsequent steps of the strategic framework development process, where such detailed discussions will most definitely occur.

**Action requested of the Working Group**

11 The Working Group is requested to note the information provided.

---